UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or Section 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 23, 2026

SYMBOTIC INC.
(Exact name of registrant as specified in its charter)

Delaware	001-40175	98-1572401
(State or other jurisdiction of incorporation or organization)	(Commission File Number)	(I.R.S. Employer Identification Number)

200 Research Drive Wilmington, MA		01887
(Address of principal executive offices)		(Zip Code)

(978) 284-2800
Registrant's telephone number, including area code

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation to the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, par value $0.0001 per share	SYM	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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Item 2.02 Results of Operations and Financial Condition

On November 23, 2026, Symbotic Inc. (the "Company") issued a press release announcing its financial results and other information for the fiscal quarter and year ended September 26, 2026. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference herein.

The information furnished pursuant to this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for any purpose, including for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act, regardless of any general incorporation language in such filing, except as shall be expressly set forth by specific reference in such filing.

Item 7.01 Regulation FD Disclosure

On November 23, 2026, the Company posted on its investor relations website a supplemental presentation relating to its financial results and other information for the fiscal quarter and year ended September 26, 2026. A copy of the supplemental presentation is furnished as Exhibit 99.2 to this Current Report on Form 8-K and is incorporated by reference herein.

The information furnished pursuant to this Item 7.01, including Exhibit 99.2, shall not be deemed to be "filed" for any purpose, including for purposes of Section 18 of the Exchange Act, or otherwise be subject to the liabilities of that Section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act or the Exchange Act, regardless of any general incorporation language in such filing, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit	Description
99.1	Symbotic Inc. Press Release, dated November 23, 2026
99.2	Symbotic Inc. Investor Presentation, dated November 23, 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 23, 2026

Symbotic Inc.

By:	/s/ Maria G. Freve
Name:	Maria G. Freve
Title:	Vice President, Controller and Chief Accounting Officer (Principal Accounting Officer)

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Exhibit 99.1

FOR IMMEDIATE RELEASE

Symbotic Reports Fourth Quarter and Fiscal Year 2026 Results

Wilmington, Massachusetts (November 23, 2026) -- Symbotic Inc. (Nasdaq: SYM), a leader in A.I.-enabled robotics technology for the supply chain, announced financial results for its fourth quarter and fiscal year 2026, which ended on September 26, 2026. Symbotic reported revenue of $778 million, up 26% year-over-year, net income of $55 million, and adjusted EBITDA[1] of $114 million for the fourth quarter of fiscal year 2026.

In comparison, Symbotic posted revenue of $618 million, a net loss of $9 million, and adjusted EBITDA of $49 million in the fourth quarter of fiscal year 2025.

For the full fiscal year 2026, Symbotic reported revenue of $2.8 billion, up 25% year-over-year, net income of $133 million, and adjusted EBITDA[1] of $354 million.

Cash and cash equivalents totaled $2.0 billion at the end of the fourth quarter and fiscal year 2026, up from $1.7 billion at the end of the third quarter of fiscal year 2026.

“We executed on our commitments across-the-board,” said Rick Cohen, Symbotic Chairman and Chief Executive Officer. “We enter a new fiscal year with momentum, punctuated by our new expanded agreement with Walmart and a rising set of capabilities to enable true end-to-end supply chain automation.”

“Year-over-year revenue growth accelerated in the fiscal fourth quarter, and we delivered our first full year of GAAP profitability,” said Izzy Martins, Symbotic Chief Financial Officer. “Looking ahead, we see the first quarter of fiscal year 2027 highlighted by accelerating year-over-year revenue growth and significant backlog expansion.”

OUTLOOK

For the first quarter of fiscal 2027, Symbotic expects revenue of $805 million to $825 million and adjusted EBITDA[2] of $110 million to $120 million.

WEBCAST INFORMATION

Symbotic will host a webcast today at 5:00 pm ET to discuss its fourth quarter and fiscal year 2026 results. The webcast link is: https://edge.media-server.com/mmc/go/Symbotic-q4-2026.

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[1] Adjusted EBITDA (earnings before interest, taxes, depreciation, and amortization) is a non-GAAP financial measure as defined below under “Use of Non-GAAP Financial Information.” See the tables below for reconciliations to net income (loss), the most comparable GAAP measure.

[2] Symbotic is not providing guidance for net income (loss), which is the most comparable GAAP financial measure to adjusted EBITDA, because information reconciling forward-looking adjusted EBITDA to net income (loss) is unavailable to it without unreasonable effort. Symbotic is not able to provide reconciliations of adjusted EBITDA to GAAP financial measures because certain items required for such reconciliations are outside of Symbotic’s control and/or cannot be reasonably predicted, such as the provision for stock-based compensation.

ABOUT SYMBOTIC

Symbotic is an automation technology leader reimagining the supply chain with its end-to-end, A.I.-powered robotic and software platform. Symbotic reinvents the warehouse as a strategic asset for the world's largest retail, wholesale, food & beverage, and medical supply distribution companies. Applying next-generation technology, high-density storage and machine learning to solve today's complex distribution challenges, Symbotic enables companies to move goods with unmatched speed, agility, accuracy and efficiency. As the backbone of commerce, Symbotic transforms the flow of goods and the economics of the supply chain for its customers. For more information, visit www.symbotic.com.

USE OF NON-GAAP FINANCIAL INFORMATION

Symbotic reports its financial results in accordance with Generally Accepted Accounting Principles in the United States ("U.S. GAAP"). This press release contains financial measures that are not recognized under U.S. GAAP ("non-GAAP financial measures"), including adjusted EBITDA, adjusted net income, adjusted diluted earnings per share ("EPS"), adjusted gross profit, adjusted gross profit margin, adjusted research and development expenses, adjusted selling, general, and administrative expenses, and free cash flow. These non-GAAP financial measures have limitations as an analytical tool as they do not have a standardized meaning prescribed by U.S. GAAP. The non-GAAP financial measures Symbotic uses may not be the same non-GAAP financial measures, and may not be calculated in the same manner, as that of other companies and, therefore, are unlikely to be comparable to similar measures presented by other companies. Rather, these non-GAAP financial measures are provided as a supplement to corresponding U.S. GAAP measures to provide additional information regarding the results of operations from management's perspective. Accordingly, non-GAAP financial measures should not be considered a substitute for, in isolation from, or superior to, the financial information prepared and presented in accordance with U.S. GAAP. All non-GAAP financial measures presented in this press release are reconciled to their closest reported U.S. GAAP financial measures. Symbotic recommends that investors review the reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures provided in the financial statement tables included below in this press release, and not rely on any single financial measure to evaluate its business.

Symbotic defines adjusted EBITDA, a non-GAAP financial measure, as GAAP net income (loss) excluding the following items: interest income; income taxes; depreciation and amortization of tangible and intangible assets; stock-based compensation; business combination transaction expenses; equity method investment; internal control remediation; business transformation costs; fair value adjustments on strategic investments; restructuring and related charges; and other infrequent items that may arise from time to time. The stock-based compensation adjustment includes non-cash stock-based compensation expense and payroll taxes related to stock-based compensation awards. Symbotic defines adjusted net income, a non-GAAP financial measure, as GAAP net income (loss) excluding the following items: amortization of intangible assets; stock-based compensation; business combination transaction expenses; restructuring and related charges; internal control remediation; business transformation costs; fair value adjustments on strategic investments; deferred income tax expense (benefit); and other infrequent items that may arise from time to time. Symbotic defines adjusted diluted EPS, a non-GAAP financial measure, as adjusted net income attributable to common stockholders divided by the diluted weighted-average shares of Class A Common Stock outstanding. Symbotic defines adjusted gross profit, a non-GAAP financial measure, as GAAP gross profit excluding the following items: depreciation, stock-based compensation, and restructuring and related charges. Symbotic defines adjusted gross profit margin, a non-GAAP financial measure, as adjusted gross profit divided by total revenue. Symbotic defines adjusted research and development expenses, a non-GAAP financial measure, as GAAP research and development expenses excluding the following items: depreciation and amortization of tangible and intangible assets and stock-based compensation. Symbotic defines adjusted selling, general, and administrative expenses, a non-GAAP financial measure, as GAAP selling, general, and administrative expenses excluding the following items: depreciation and amortization of tangible and intangible assets; stock-based compensation;

business combination transaction expenses; internal control remediation; business transformation costs; and other infrequent items that may arise from time to time. Symbotic defines free cash flow, a non-GAAP financial measure, as net cash provided by or used in operating activities less purchases of property and equipment and capitalization of internal use software development costs. In addition to Symbotic's financial results determined in accordance with U.S. GAAP, Symbotic believes that adjusted EBITDA, adjusted net income, adjusted diluted EPS, adjusted gross profit, adjusted gross profit margin, adjusted research and development expenses, adjusted selling, general, and administrative expenses, and free cash flow non-GAAP financial measures, are useful in evaluating the performance of Symbotic's business because they highlight trends in its core business.

FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, Symbotic's expectations or predictions of future financial or business performance or conditions. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements concerning our possible or assumed future actions, business strategies, events, backlog or results of operations, are forward-looking statements. These statements may be preceded by, followed by or include the words "believes," "estimates," "expects," "projects," "forecasts," "may," "will," "should," "seeks," "plans," "scheduled," "anticipates," or "intends" or similar expressions.

Forward-looking statements include, but are not limited to, statements about Symbotic's ability to, or expectations that it will:

- meet the technical requirements of existing or future agreements with its customers, including with respect to backlog;
- expand its target customer base and maintain its existing customer base;
- realize the benefits expected from its GreenBox Systems LLC ("Exol") joint venture, the commercial agreement with Exol, the commercial agreement with Nueva Wal Mart de México, S. de R.L. de C.V., the Enterprise Master Automation Agreement with Walmart and the related market program addenda and development program addendum and the acquisition of the Advanced Systems and Robotics business from Walmart, as well as our acquisitions of Fox Robotics, ARMS Innovations and cellumation;
- manage the timing and cost of any product replacement, programs and related recalls;
- realize its outlook, including its system gross margins;
- anticipate industry trends;
- maintain and enhance its systems;
- anticipate rapid technological changes;
- execute its growth strategy;
- develop, design and sell systems that are differentiated from those of competitors;
- execute its research and development strategy;
- acquire, maintain, protect and enforce intellectual property;
- attract, train and retain effective officers, key employees or directors;
- comply with laws and regulations applicable to its business;
- stay abreast of modified or new laws and regulations applying to its business;
- successfully defend litigation;
- issue equity securities in connection with future transactions;

- meet future liquidity requirements and, if applicable, comply with restrictive covenants related to long-term indebtedness;
- timely and effectively remediate any material weaknesses in its internal control over financial reporting;
- maintain the listing of the Symbotic common stock on Nasdaq; and
- effectively respond to general economic and business conditions.

Forward-looking statements also include, but are not limited to, statements with respect to:

- the future performance of Symbotic's business and operations;
- expectations regarding revenues, expenses, adjusted EBITDA and anticipated cash needs;
- expectations regarding cash flow, liquidity and sources of funding;
- expectations regarding capital expenditures;
- the anticipated benefits of Symbotic's leadership structure;
- the effects of inflation, prevailing price levels, exchange rates, changes in trade agreements and trade protection measures including tariffs and other economic factors;
- the direct and indirect effects of geopolitical conditions in the United States and in global economies, including those resulting from acts of war and conflicts and responses to such events;
- business disruption;
- disruption to the business due to Symbotic's dependency on Walmart;
- increasing competition in the warehouse automation industry;
- any delays in the design, production or launch of Symbotic's systems and products;
- the failure to meet customers' requirements under existing or future contracts or customers' expectations as to price or pricing structure;
- the internal use of artificial intelligence ("A.I."), physical A.I., and machine learning tools that may expose us to heightened cybersecurity risks;
- the use of emerging technologies like A.I., machine learning, and physical A.I. requiring us to navigate an uncertain legal and regulatory landscape;
- any defects in new products or enhancements to existing products;
- the fluctuation of operating results from period to period due to a number of factors, including the pace of customer adoption of Symbotic's new products and services and any changes in its product mix that shift too far into lower gross margin products; and
- legislative and regulatory actions and reforms.

Such forward-looking statements involve risks and uncertainties that may cause actual events, results or performance to differ materially from those indicated by such statements. Certain of these risks are identified and discussed in Symbotic's filings with the U.S. Securities and Exchange Commission (the "SEC"), including the sections titled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained therein. These risk factors will be important to consider in determining future results and should be reviewed in their entirety. These forward-looking statements are expressed in good faith, and Symbotic believes there is a reasonable basis for them. However, there can be no assurance that the events, results or trends identified in these forward-looking statements will occur or be achieved. Forward-looking statements are provided for the purposes of assisting the reader in understanding its financial performance, financial position and cash flows as of and for periods ended on certain dates and to present information about management's current expectations and plans relating to the future, and the reader is cautioned not to place undue reliance on these forward-looking statements because of their inherent uncertainty

and to appreciate the limited purposes for which they are being used by management. While Symbotic believes that the assumptions and expectations reflected in the forward-looking statements are reasonable based on information currently available to management, there is no assurance that such assumptions and expectations will prove to have been correct.

The forward-looking statements relate only to events as of the date on which the statements are made and are based on the beliefs, estimates, expectations and opinions of management on that date. Symbotic is not under any obligation, and expressly disclaims any obligation, to update, alter or otherwise revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by law. Readers should carefully review the statements set forth in the reports which Symbotic has filed or will file from time to time with the SEC.

Any financial projections in this press release or discussed in the webcast are forward-looking statements that are based on assumptions that are inherently subject to significant uncertainties and contingencies, many of which are beyond Symbotic's control. While all projections are necessarily speculative, Symbotic believes that the preparation of prospective financial information involves increasingly higher levels of uncertainty the further out the projection extends from the date of preparation. The assumptions and estimates underlying the projected results are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the projections. The inclusion of projections in this communication should not be regarded as an indication that Symbotic, or its representatives, considered or considers the projections to be a reliable prediction of future events.

Annualized and estimated numbers are not forecasts and may not reflect actual results.

This communication is not intended to be all-inclusive or to contain all the information that a person may desire in considering an investment in Symbotic and is not intended to form the basis of an investment decision in Symbotic. The forward-looking statements contained in this press release and other reports we file with, or furnish to, the SEC and other regulatory agencies and made by our directors, officers, other employees and other persons authorized to speak on our behalf are expressly qualified in their entirety by these cautionary statements.

INVESTOR RELATIONS CONTACT

Charlie Anderson
Vice President, Investor Relations & Corporate Development
ir@symbotic.com

MEDIA INQUIRIES

mediainquiry@symbotic.com

Symbotic Inc. and Subsidiaries
Consolidated Statements of Operations

(in thousands, except share and per share information)	Three Months Ended			Year Ended	
	September 26, 2026	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Revenue:					
Systems	$ 722,497	$ 670,952	$ 582,329	$ 2,618,237	$ 2,118,868
Software maintenance and support	15,000	12,765	9,271	51,574	29,602
Operation services	40,109	37,121	26,857	135,098	98,452
Total revenue	777,606	720,838	618,457	2,804,909	2,246,922
Cost of revenue:					
Systems	567,583	523,607	454,209	2,056,614	1,700,954
Software maintenance and support	3,107	3,486	2,698	12,916	8,291
Operation services	31,167	32,835	32,147	115,345	104,623
Total cost of revenue	601,857	559,928	489,054	2,184,875	1,813,868
Gross profit	175,749	160,910	129,403	620,034	433,054
Operating expenses:					
Research and development expenses	37,744	43,780	55,897	175,813	206,865
Selling, general, and administrative expenses	77,860	84,235	78,576	335,880	284,144
Restructuring charges	5,430	—	6,513	8,115	22,873
Total operating expenses	121,034	128,015	140,986	519,808	513,882
Operating income (loss)	54,715	32,895	(11,583)	100,226	(80,828)
Other income, net	12,072	30,587	8,076	66,760	36,063
Income (loss) before income tax and equity method investment	66,787	63,482	(3,507)	166,986	(44,765)
Income tax benefit	513	1,149	423	475	1,627
Loss from equity method investment	(12,298)	(9,631)	(5,885)	(34,673)	(13,716)
Net income (loss)	55,002	55,000	(8,969)	132,788	(56,854)
Net income (loss) attributable to noncontrolling interests	43,674	43,327	(7,272)	105,216	(46,255)
Net income (loss) attributable to common stockholders	$ 11,328	$ 11,673	$ (1,697)	$ 27,572	$ (10,599)
Earnings (loss) per share of Class A Common Stock:					
Basic	$ 0.09	$ 0.09	$ (0.02)	$ 0.22	$ (0.10)
Diluted	$ 0.09	$ 0.09	$ (0.02)	$ 0.21	$ (0.10)
Weighted-average shares of Class A Common Stock outstanding:					
Basic	129,686,781	128,076,383	111,697,093	124,694,056	108,670,159
Diluted	131,214,390	133,252,947	111,697,093	131,649,131	108,670,159

Symbotic Inc. and Subsidiaries
Supplemental Common Stock Information

Total Common Stock issued and outstanding:

	September 26, 2026	September 27, 2025
Class A Common Stock issued and outstanding	130,079,298	112,635,932
Class V-1 Common Stock issued and outstanding	71,361,131	74,693,311
Class V-3 Common Stock issued and outstanding	403,559,196	403,559,196
	604,999,625	590,888,439

Symbotic Inc. and Subsidiaries
Reconciliation of Non-GAAP Financial Measures

The following table reconciles GAAP net income (loss) to Adjusted EBITDA:

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Net income (loss)	$ 55,002	$ 55,000	$ (8,969)	$ 132,788	$ (56,854)
Interest income	(11,382)	(11,335)	(8,085)	(45,222)	(31,456)
Income tax benefit	(513)	(1,149)	(423)	(475)	(1,627)
Depreciation and amortization	10,922	10,241	8,648	41,171	39,617
Stock-based compensation	38,840	50,519	43,671	190,664	146,655
Business combination transaction expenses	2,372	244	40	3,337	7,562
Restructuring and related charges	5,669	(76)	6,103	8,228	22,233
Internal control remediation	1,515	1,486	1,360	7,347	8,406
Business transformation costs	28	54	1,210	3,162	3,685
Fair value adjustments on strategic investments	(884)	(19,378)	—	(21,923)	(4,481)
Equity method investment	12,299	9,631	5,885	34,673	13,716
Adjusted EBITDA	$ 113,868	$ 95,237	$ 49,440	$ 353,750	$ 147,456

The following table reconciles GAAP net income (loss) to Adjusted net income and Adjusted diluted earnings per share of Class A common stock (in thousands, except share and per share information):

	Three Months Ended			Year Ended	
	September 26, 2026	June 27, 2026	September 27, 2025	September 26, 2026	September 27, 2025
Net income (loss)	$ 55,002	$ 55,000	$ (8,969)	$ 132,788	$ (56,854)
Amortization of acquired intangible assets	4,827	3,970	3,772	16,479	14,458
Stock-based compensation	38,840	50,519	43,671	190,664	146,655
Business combination transaction expenses	2,372	244	40	3,337	7,562
Restructuring and related charges	5,669	(76)	6,103	8,228	22,233
Internal control remediation	1,515	1,486	1,360	7,347	8,406
Business transformation costs	28	54	1,210	3,162	3,685
Fair value adjustments on strategic investments	(884)	(19,378)	—	(21,923)	(4,481)
Deferred income tax benefit	(1,137)	(888)	(1,204)	(1,504)	(4,205)
Tax effect of adjusted items	(527)	(995)	882	(1,922)	(469)
Adjusted net income	$ 105,705	$ 89,936	$ 46,865	$ 336,656	$ 136,990
Less: Adjusted net income attributable to noncontrolling interest	83,930	70,870	38,008	266,632	111,510
Adjusted net income attributable to common stockholders	$ 21,775	$ 19,066	$ 8,857	$ 70,024	$ 25,480
Adjusted diluted earnings per share of Class A Common Stock	$ 0.17	$ 0.14	$ 0.07	$ 0.53	$ 0.22
Diluted weighted-average shares of Class A Common Stock outstanding	131,214,390	133,252,947	122,260,956	131,649,131	117,117,133

The following table presents the tax effect of the adjusted items in the previous table (in thousands):

	Three Months Ended			Year Ended	
	September 26, 2026	June 27, 2026	September 27, 2025	September 26, 2026	September 27, 2025
Amortization of acquired intangible assets	$ (48)	$ (79)	$ 67	$ (153)	$ (34)
Stock-based compensation	(401)	(1,024)	630	(1,768)	(347)
Business combination transaction expenses	(22)	(6)	54	(31)	(18)
Restructuring and related charges	(53)	(14)	101	(76)	(52)
Internal control remediation	(16)	(38)	47	(68)	(20)
Business transformation costs	(1)	(18)	15	(29)	(9)
Fair value adjustments on strategic investments	14	184	(32)	203	11
Tax effect of adjusted items	$ (527)	$ (995)	$ 882	$ (1,922)	$ (469)

The following table reconciles GAAP diluted earnings per share to adjusted diluted earnings per share of Class A common stock:

	Three Months Ended			Year Ended	
	September 26, 2026	June 27, 2026	September 27, 2025	September 26, 2026	September 27, 2025
GAAP diluted earnings (loss) per share	$ 0.09	$ 0.09	$ (0.02)	$ 0.21	$ (0.10)
Amortization of acquired intangible assets	0.01	0.01	0.01	0.03	0.02
Stock-based compensation	0.06	0.08	0.07	0.30	0.23
Business combination transaction expenses	—	—	—	0.01	0.01
Restructuring and related charges	0.01	—	0.01	0.01	0.04
Internal control remediation	—	—	—	0.01	0.01
Business transformation costs	—	—	—	—	0.01
Fair value adjustments on strategic investments	—	(0.03)	—	(0.03)	(0.01)
Deferred income tax benefit	—	—	—	—	(0.01)
Tax effect of adjusted items	—	—	—	—	—
Adjusted diluted earnings per share	$ 0.17	$ 0.14	$ 0.07	$ 0.53	$ 0.22

Totals may not sum due to rounding

The following table reconciles GAAP gross profit to Adjusted gross profit:

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Gross profit	$ 175,749	$ 160,910	$ 129,403	$ 620,034	$ 433,054
Depreciation	1,440	1,507	1,457	6,043	10,414
Stock-based compensation	15,619	17,545	6,389	60,042	29,233
Restructuring and related charges	120	(76)	(411)	(4)	(642)
Adjusted gross profit	$ 192,928	$ 179,886	$ 136,838	$ 686,115	$ 472,059
Gross profit margin	22.6 %	22.3 %	20.9 %	22.1 %	19.3 %
Adjusted gross profit margin	24.8 %	25.0 %	22.1 %	24.5 %	21.0 %

The following table reconciles GAAP research and development expenses to Adjusted research and development expenses:

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Research and development expenses	$ 37,744	$ 43,780	$ 55,897	$ 175,813	$ 206,865
Depreciation and amortization	(6,555)	(5,959)	(4,946)	(22,665)	(19,990)
Stock-based compensation	(6,232)	(8,642)	(13,657)	(39,918)	(48,065)
Adjusted research and development expenses	$ 24,957	$ 29,179	$ 37,294	$ 113,230	$ 138,810

The following table reconciles GAAP selling, general, and administrative expenses to Adjusted selling, general, and administrative expenses:

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Selling, general, and administrative expenses	$ 77,860	$ 84,235	$ 78,576	$ 335,880	$ 284,144
Depreciation and amortization	(2,927)	(2,775)	(2,245)	(12,464)	(9,214)
Stock-based compensation	(16,989)	(24,332)	(23,626)	(90,703)	(69,357)
Business combination transaction expenses	(2,372)	(244)	(40)	(3,337)	(7,562)
Internal control remediation	(1,515)	(1,486)	(1,359)	(7,347)	(8,406)
Business transformation costs	(28)	(54)	(1,210)	(3,162)	(3,685)
Adjusted selling, general, and administrative expenses	$ 54,029	$ 55,344	$ 50,096	$ 218,867	$ 185,920

The following table reconciles GAAP net cash provided by (used in) operating activities to free cash flow:

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Net cash provided by (used in) operating activities	$ 374,583	$ (147,297)	$ 530,680	$ 680,166	$ 866,939
Purchases of property and equipment and capitalization of internal use software development costs	(21,491)	(17,333)	(36,246)	(84,244)	(79,030)
Free cash flow	$ 353,092	$ (164,630)	$ 494,434	$ 595,922	$ 787,909

Symbotic Inc. and Subsidiaries
Consolidated Balance Sheets

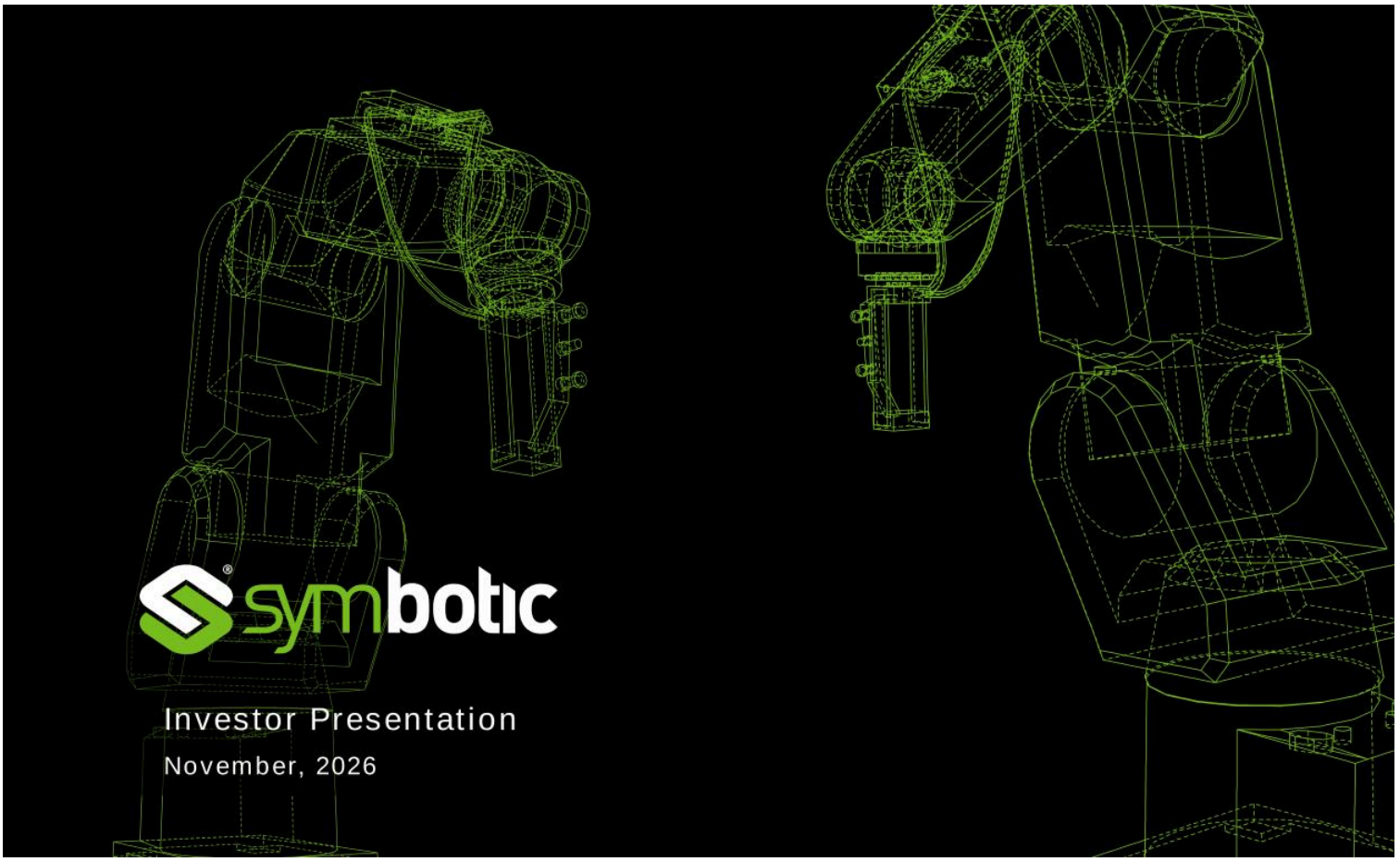
(in thousands, except share data)	September 26, 2026	September 27, 2025
ASSETS		
Current assets:		
Cash and cash equivalents	$ 2,025,133	$ 1,244,993
Accounts receivable	134,371	186,705
Unbilled accounts receivable	487,716	181,658
Inventories	250,197	164,390
Deferred expenses	93,486	20,532
Prepaid expenses and other current assets	208,466	86,582
Total current assets	3,199,369	1,884,860
Property and equipment, net	172,364	117,649
Intangible assets, net	101,923	79,149
Goodwill	59,871	59,871
Equity method investment	149,484	123,034
Other assets	212,741	131,166
Total assets	$ 3,895,752	$ 2,395,729
LIABILITIES AND EQUITY		
Current liabilities:		
Accounts payable	$ 430,263	$ 286,669
Accrued expenses and other current liabilities	299,480	200,442
Deferred revenue	1,731,252	1,242,312
Total current liabilities	2,460,995	1,729,423
Deferred revenue	135,326	124,932
Other liabilities	65,491	63,629
Total liabilities	2,661,812	1,917,984
Commitments and contingencies	—	—
Equity:		
Class A Common Stock, 3,000,000,000 shares authorized, 130,079,298 and 112,635,932 shares issued and outstanding at September 26, 2026 and September 27, 2025, respectively	15	13
Class V-1 Common Stock, 1,000,000,000 shares authorized, 71,361,131 and 74,693,311 shares issued and outstanding at September 26, 2026 and September 27, 2025, respectively	7	7
Class V-3 Common Stock, 450,000,000 shares authorized, 403,559,196 and 403,559,196 shares issued and outstanding at September 26, 2026 and September 27, 2025, respectively	40	40
Additional paid-in capital	2,041,799	1,556,611
Accumulated deficit	(1,306,047)	(1,333,783)
Accumulated other comprehensive loss	(2,733)	(2,695)
Total stockholders' equity	733,081	220,193
Noncontrolling interest	500,859	257,552
Total equity	1,233,940	477,745
Total liabilities and equity	$ 3,895,752	$ 2,395,729

Symbotic Inc. and Subsidiaries
Consolidated Statements of Cash Flows

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Cash flows from operating activities:					
Net income (loss)	$ 55,002	$ 55,000	$ (8,969)	$ 132,788	$ (56,854)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:					
Depreciation and amortization	10,848	10,250	8,650	41,125	39,604
Amortization of leases	4,106	(2,968)	1,353	5,062	4,525
Restructuring of leases	—	—	3,469	—	3,469
Loss from equity method investment	12,298	9,631	5,885	34,673	13,716
Foreign currency (gains) losses, net	(15)	—	40	43	(33)
Loss on disposal of assets	122	76	63	198	264
Provision for excess and obsolete inventory	8,084	4,241	2,247	21,910	7,148
Deferred taxes, net	165	—	(4,205)	165	(4,205)
Stock-based compensation	38,375	48,429	51,967	181,294	144,290
Gain from strategic investment fair value adjustment	(884)	(19,378)	—	(21,923)	(4,481)
Changes in operating assets and liabilities:					
Accounts receivable	154,136	(155,934)	(50,495)	52,805	15,075
Inventories	(37,440)	(23,839)	(28,690)	(108,585)	(58,876)
Prepaid expenses and other current assets	(116,787)	(4,566)	9,907	(382,623)	75,854
Deferred expenses	(34,422)	(15,526)	(1,589)	(72,954)	21,993
Other assets	20,406	26,009	25,624	56,038	8,696
Accounts payable	101,734	33,441	56,360	152,979	96,904
Accrued expenses and other current liabilities	30,227	13,620	17,969	93,899	10,356
Deferred revenue	130,007	(123,829)	489,118	498,784	606,406
Acquisition-related consideration paid to customer	—	—	(45,000)	—	(45,000)
Other liabilities	(1,379)	(1,954)	(3,024)	(5,512)	(11,912)
Net cash provided by (used in) operating activities	374,583	(147,297)	530,680	680,166	866,939
Cash flows from investing activities:					
Purchases of property and equipment and capitalization of software development costs	(21,491)	(17,333)	(36,246)	(84,244)	(79,030)
Loan to unrelated third party	(25,000)	—	—	(25,000)	—
Acquisitions of strategic investments	(37,730)	(73,420)	(87,656)	(160,977)	(129,881)
Cash paid for business and asset acquisitions	(15,565)	—	58,169	(35,722)	(141,831)
Net cash used in investing activities	(99,786)	(90,753)	(65,733)	(305,943)	(350,742)
Cash flows from financing activities:					

Payment for taxes related to net share settlement of stock-based compensation awards	—	—	—	—	(3,012)
Net proceeds from issuance of common stock under employee stock purchase plan	3,979	—	1,622	7,877	4,855
Proceeds from issuance of Class A Common Stock	49	—	—	424,356	—
Distributions to or on behalf of Symbotic Holdings LLC partners	(129)	14	—	(1,337)	(1,175)
Net cash provided by financing activities	3,899	14	1,622	430,896	668
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(9)	(31)	(16)	(47)	(26)
Net increase (decrease) in cash, cash equivalents, and restricted cash	278,687	(238,067)	466,553	805,072	516,839
Cash, cash equivalents, and restricted cash - beginning of period	1,773,578	2,011,645	780,640	1,247,193	730,354
Cash, cash equivalents, and restricted cash - end of period	$ 2,052,265	$ 1,773,578	$ 1,247,193	$ 2,052,265	$ 1,247,193

	Three Months Ended			Year Ended	
(in thousands)	**September 26, 2026**	**June 27, 2026**	**September 27, 2025**	**September 26, 2026**	**September 27, 2025**
Reconciliation of cash, cash equivalents, and restricted cash:					
Cash and cash equivalents	$ 2,025,133	$ 1,746,446	$ 1,244,993	$ 2,025,133	$ 1,244,993
Restricted cash	27,132	27,132	2,200	27,132	2,200
Cash, cash equivalents, and restricted cash	$ 2,052,265	$ 1,773,578	$ 1,247,193	$ 2,052,265	$ 1,247,193



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Investor Presentation

November, 2026

Disclaimer

Forward Looking Statements

This Presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, Symbotic's e predictions of future financial or business performance or conditions. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements concerning our possible or assumed future actions, next generation storage structure, strategies, events, or results of operations, are forward-looking statements. These statements may be preceded by, followed by or include the words "believes," "estimates," "expects," "projects," "forecasts," "may," "will," "should," "seeks," "plans," "scheduled," "anticipates," or "intends" or similar expressions. Such forwa statements involve risks and uncertainties that may cause actual events, results or performance to differ materially from those indicated by such statements. Certain of these risks are identified and discussed in Symbotic's filings with the SEC, including the sections titled "Risk Factors" and "Management's Discussion a Financial Condition and Results of Operations" contained therein. These risk factors will be important to consider in determining future results and should be reviewed in their entirety. These forward-looking statements are expressed in good faith, and Symbotic believes there is a reasonable basis for them. However, t assurance that the events, results or trends identified in these forward-looking statements will occur or be achieved. Forward-looking statements speak only as of the date they are made, and Symbotic is under no obligation, and expressly disclaims any obligation, to update, alter or otherwise revise any forward- lookin whether as a result of new information, future events or otherwise, except as required by law. Readers should carefully review the statements set forth in the reports, which Symbotic has filed or will file from time to time with the SEC.

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Symbotic defines adjusted EBITDA, a non-GAAP financial measure, as GAAP net income (loss) excluding the following items: interest income; income taxes; depreciation and amortization of tangible and intangible assets; stock-based compensation; business combination transaction expenses; equity method investm control remediation; business transformation costs; fair value adjustments on strategic investments; restructuring and related charges; and other infrequent items that may arise from time to time. Symbotic defines adjusted gross profit, a non-GAAP financial measure, as GAAP gross profit excluding the following items: stock-based compensation, and restructuring and related charges. Symbotic defines adjusted gross profit margin, a non-GAAP financial measure, as adjusted gross profit divided by total revenue. Symbotic defines adjusted research and development expenses, a non-GAAP financial measure, as GAAP research and expenses excluding the following items: depreciation and amortization of tangible and intangible assets and stock-based compensation. Symbotic defines adjusted selling, general, and administrative expenses, a non-GAAP financial measure, as GAAP selling, general, and administrative expenses excluding the follov depreciation and amortization of tangible and intangible assets; stock-based compensation; business combination transaction expenses; internal control remediation; business transformation costs; and other infrequent items that may arise from time to time. Symbotic defines free cash flow, a non-GAAP financial meas cash provided by or used in operating activities less purchases of property and equipment and capitalization of internal use software development costs. In addition to Symbotic's financial results determined in accordance with U.S. GAAP, Symbotic believes that adjusted EBITDA, adjusted gross profit, adjusted gross adjusted research and development expenses, adjusted selling, general, and administrative expenses, and free cash flow non-GAAP financial measures, are useful in evaluating the performance of Symbotic's business because they highlight trends in its core business.

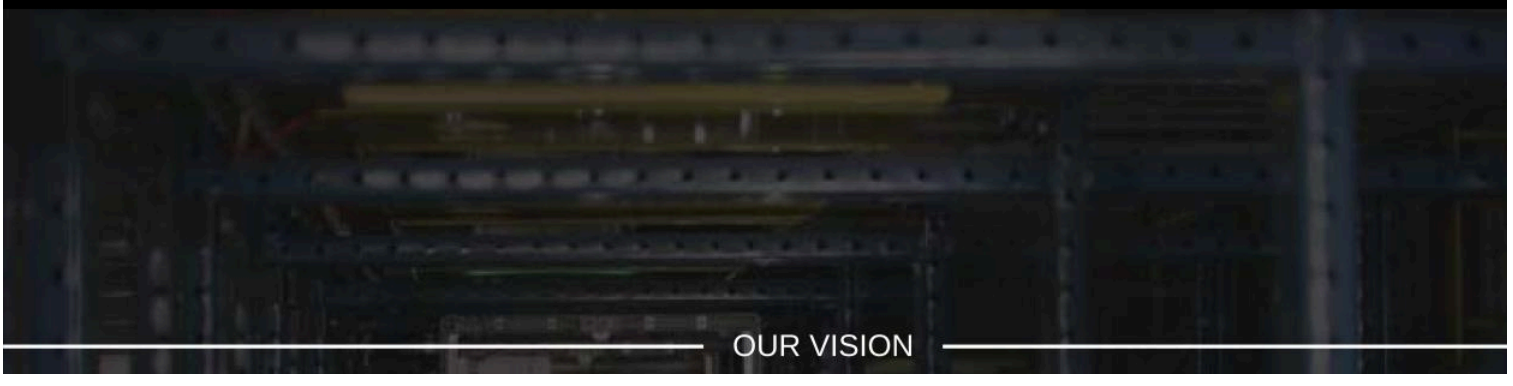
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Reimagine the Supply Chain® with Artificial Intelligence and Robotics and Transform the Distribution Network into a Strategic Asset

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Addressing Existential Threats



EXISTENTIAL THREATS

LABOR PRESSURES

EVOLVING OMNI-CHANNEL STRATEGIES

SKU PROLIFERATION

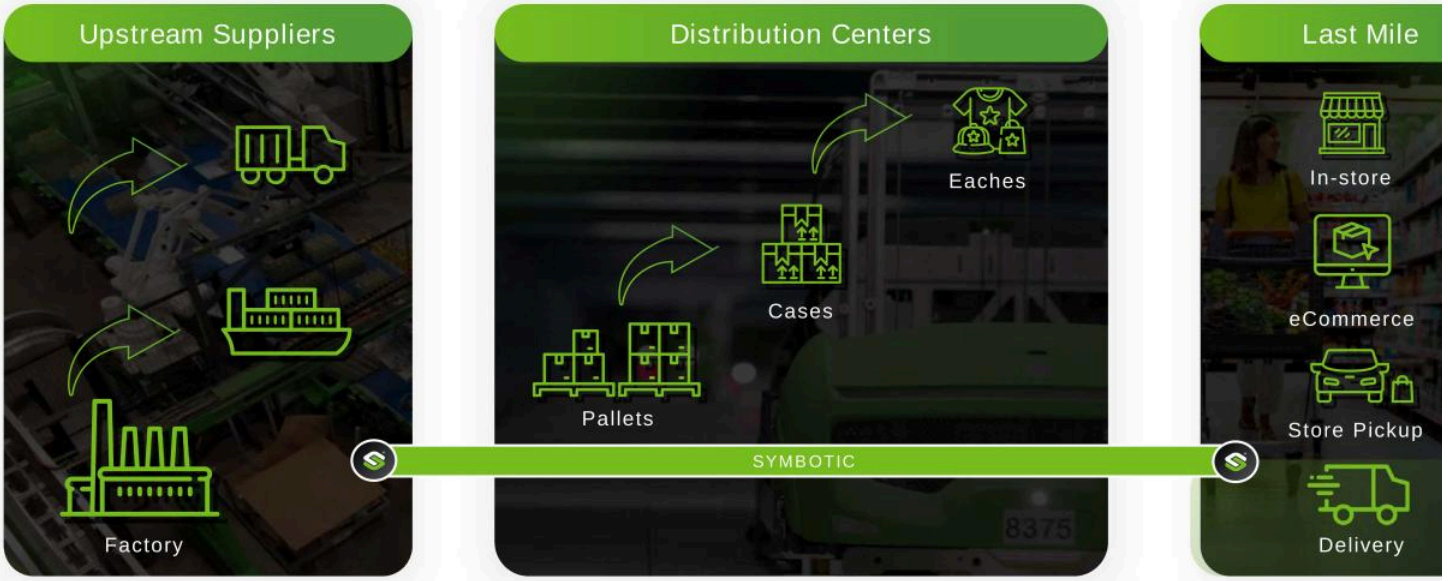
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SYMBOTIC'S A.I. ENABLED AUTOMATION



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AI-Enabled, Tech Platform to Transform the Supply Chain



Fully integrated AI / software platform drives actionable insights from goods a
location data to improve inventory optimization and order accuracy

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Symbotic at a Glance

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Transformative Technology Platform

Key Operating Metrics

84	59
Systems in Deployment	Operational Systems

Named Customers

Walmart+ · Walmex · target · Albertsons · MEDLINE · exol · GIANT TIGER · C&S Wholesale Grocers · UNFI · Associated Food Stores

Key Financial Metrics

~25%	$22.3B
YoY Revenue Growth[1]	Total Backlog[2]
Expanding	Positive
Adj. EBITDA Margins[1]	Free Cash Flow[3]

[1] LTM as of Q4 2026. [2] As of Q4 2026.
[3] As of FY26. Free Cash Flow defined as net cash provided by or used in operating activities less purchases of property and equipment and capitalization of internal use software development costs. See GAAP to Non-GAAP Reconciliations on Slides 24-25.

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Large Addressable Markets



In-House

$432B[1]

One-time system sales and recurring software in operator-owned warehouses

"Outsourced"

$500B+[3]

Incremental annual warehouse-as-a-service opportunity

Fulfillment

$300B+[4]

Estimated U.S. micro-fulfillment opportunities (one-time system sale and recurring software)

[1] Current Symbotic SAM represents the aggregate across SAM-1 (U.S. general merchandise, ambient food & grocery, apparel), SAM-2 (U.S. CPG non-food, home improvement, auto parts, 3PL, non-ambient food) and SAM-3 (remaining U.S. ve Canadian & European verticals), based on third-party consultant and company estimates. [2] GreenBox Systems LLC (which is currently doing business as Exol), Symbotic owns 35% through joint venture with SoftBank [3] Annual U.S. case through party consultant estimates as of July 2023. [4]Based on $2.6T of U.S. online retail sales forecast in 2030 by CapitalOne Shopping Research (December 2024 report) with 50% of eCommerce orders fulfilled by stores using a Symbotic automation s corresponding one-time system revenue and 15 years of software revenue.

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Automated Distribution Center System

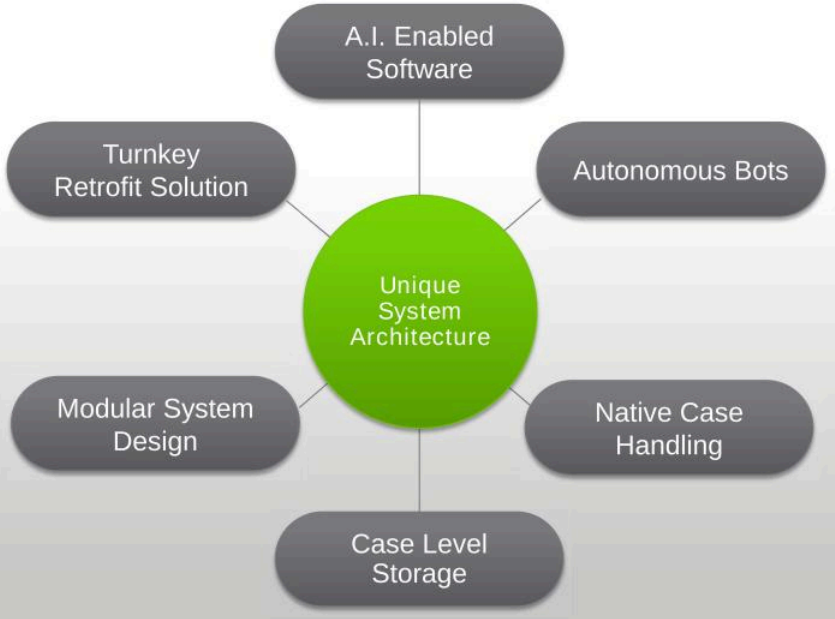


Symbotic's systems are modular and can be installed around ongoing warehouse operations and be expanded over time to support growth.

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Solution Differentiators





IMPROVED

EFFICIENCY

SPEED

FLEXIBILITY

DENSITY

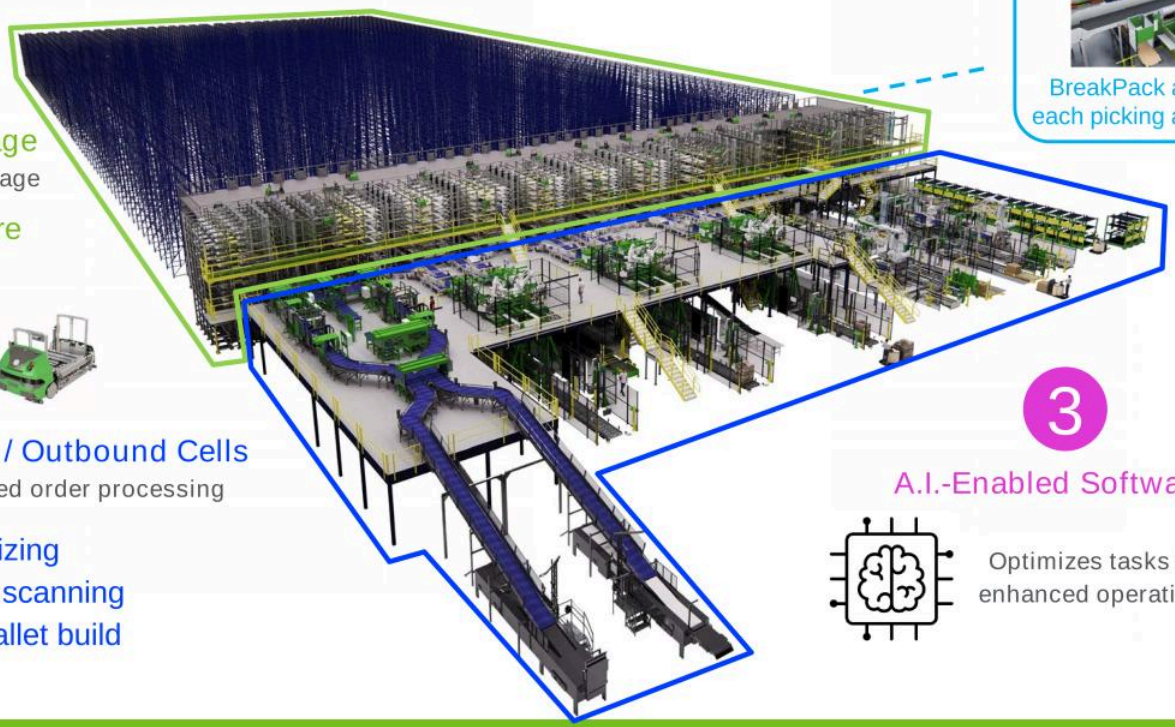
ACCURACY

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Symbotic Distribution Center System Components



BreakPack ad
each picking an



1

Automated Storage

Case picking and storage

- Storage Structure
- Transfer Deck
- Inventory Lifts
- SymBots

2

Inbound / Outbound Cells

Automated order processing

- Robotic depalletizing
- Intake and case scanning
- Robotic smart pallet build

3

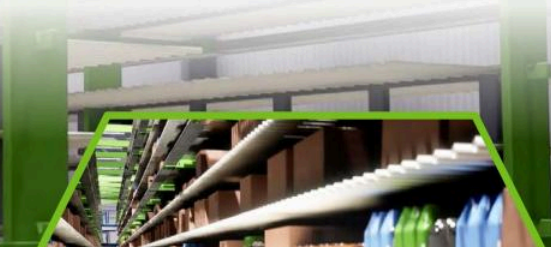
A.I.-Enabled Softwar

Optimizes tasks fo
enhanced operatio

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Next Gen Storage Structure Design









Higher Density

Innovative design provides ultra-high density for increased storage capacity and/or reduced footprint

Enables shorter and faster bot trips per case delivery

Rapid Assembly

Pre-assembled components for faster implementation

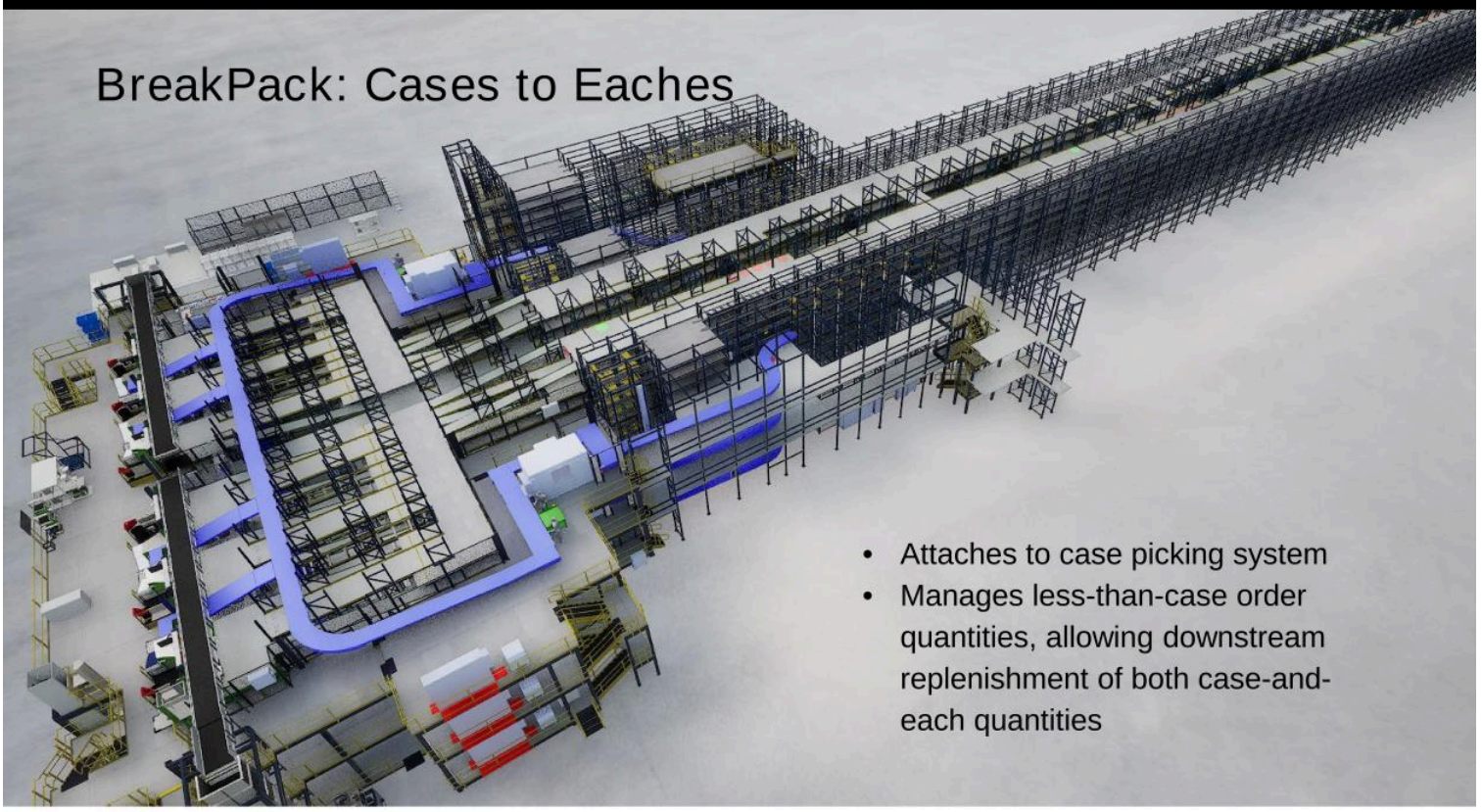
Enhanced Safety

Pre-engineered safety features

Integrated fire suppression and improved seismic adaptability

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BreakPack: Cases to Eaches



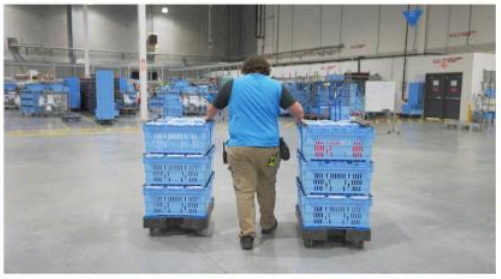
- Attaches to case picking system
- Manages less-than-case order quantities, allowing downstream replenishment of both case-and-each quantities

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Bringing Automation to the Last Mile, Enabling eCommerce








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Competitive Edge

700+
Patents Issued[1]

$1.3B+
Cumulative R&D Spend[1]

15+ years
R&D Development

Innovation is in our DNA

Patents Issued or Pending[1]: ~1,300

$125+ Million[2] Annual R&D Budget[1]

On a Journey Toward 7 SIGMA

[1] As of FY26
[2] As of FY26; GAAP R&D expenses

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Supply Chain Automation Technology Alternatives

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Upstream: Distribution Centers

Downstream: Order Fulfillment



Legacy Alternatives

Point Solutions

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Blue Chip Customers

C&S Wholesale Grocers

Largest U.S. Wholesale Grocery Distributor[1]

Albertsons

2nd Largest U.S. Supermarket Chain by Revenue[2]

Walmart+

World's 2nd Largest Company by Revenue[3]

ex

Joint Venture between Symbotic and Soft

6 year, ~$11B contract
Symbotic 35% ownersh
Unlocks $500B+ annual T

Owned & Operated Model

As-a-Service M

[1] Source: Forbes Magazine, November 2026. Note: Symbotic and C&S share common control through the Cohen family.
[2] Source: IBIS World, "Supermarkets & Grocery Stores in the US" (March 2025)
[3] Source: The 2026 Fortune Global 500 (July 2026)

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Comprehensive, AI-enabled, SKU-agile warehouse automation system with integrated omni-channel

Highly visible growth profile with $22.3B[1] of contracted backlog with blue-chip customers

Leadership position targeting large market opportunities

[1] As of Q4 2026

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Long-Term Growth Strategy

MULTIPLE VECTORS FOR POTENTIAL GROWTH

Increase Existing Customer Penetration

WALMART
C&S
UNFI
ALBERTSONS
SOUTHERN GLAZER'S
MEDLINE

Win New Customers in Existing Verticals

GROCERY
GENERAL MERCHANDISE
BEVERAGE
MEDICAL

Add New Verticals and WaaS

3PL
APPAREL
CPG
HOME IMPROVEMENT
AUTO PARTS
EXOL

Add New Geographies

Expand Product Suite

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Recap of Symbotic's Business Model

Symbotic Sells Highly Advanced AI-enabled Supply Chain Automation Systems with Supporting Software a
Maintenance Services over 15-Year Contracts,[1] Creating Long-Term Recurring Revenue Streams



Capital Asset Sale
Revenue Spread Over ~2 Years
Milestone Payments



Required to Use System
Annual Recurring, High Margin Revenue
Long-Term Contracts



Ad Hoc Support

Annual Software Subscription and material Operation Services
Start when the System is Operational

[1] Substantial majority of Symbotic customer contracts.

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Key Highlights

- AI-Enabled Technology Platform with Transformational Impact on Supply Chain Economic
- Disrupting Large Addressable Markets with Secular Long-Term Tailwinds
- Deep Relationships with Blue-Chip Customers and $22.3B[1] Contracted Backlog
- Strong Track Record of Scaling and Visionary Leadership for Symbotic's Future

[1] As of Q4 2026

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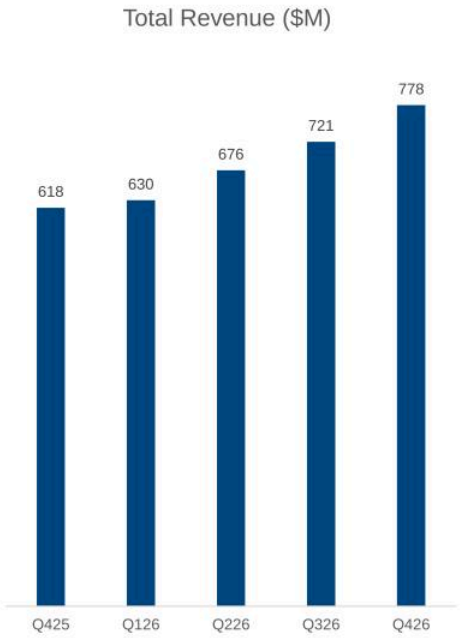
Symbotic's Key Financial Highlights

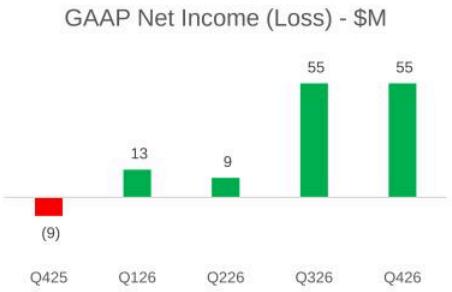
1. Visible growth profile at scale
2. Highly visible growth underwritten by ~$22.3B[1] contracted backlog
3. High margin, annual recurring revenue base building over time fror software, parts, and services
4. Generating positive adjusted EBITDA with margin upside
5. Strong balance sheet and free cash flow generation[2]

[1] As of Q4 2026
[2] Free Cash Flow defined as net cash provided by or used in operating activities less purchases of property and equipment and capitalization of internal use software development costs. See GAAP to Non-GAAP Reconciliations on Slides 24-25.

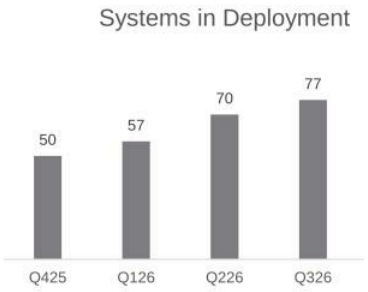
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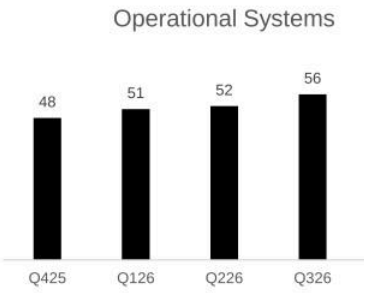
Financials / Key Performance Indicators











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Appendix

Reconciliation of Net Income (Loss) to Adjusted EBITDA

	Three Months Ended				
(in thousands)	September 27, 2025	December 27, 2025	March 28, 2026	June 27, 2026	September
Net income (loss)	(8,969)	13,358	9,429	55,000	
Interest income	(8,085)	(11,600)	(10,906)	(11,335)	(
Income tax benefit	(423)	615	572	(1,149)	
Depreciation and amortization	8,648	8,693	11,322	10,241	
Stock-based compensation	43,671	44,118	57,188	50,519	
Business combination transaction expenses	40	11	710	244	
Restructuring and related charges	6,103	2,624	12	(76)	
Internal control remediation	1,360	2,415	1,931	1,486	
Business transformation costs	1,210	2,531	550	54	
Fair value adjustments on strategic investments	-	(1,661)	-	(19,378)	
Equity method investment	5,885	5,799	6,945	9,631	
Adjusted EBITDA	49,440	66,903	77,753	95,237	1

Non-GAAP Financial Measures

Information contained in this presentation is unaudited and subject to change. This presentation contains financial measures that are not recognized under U.S. GAAP, including adjusted EBITDA and free cash flow. These non-GAAP fina measures have limitations as an analytical tool as they do not have a standardized meaning prescribed by U.S. GAAP. The non-GAAP financial measures Symbotic uses may not be the same non-GAAP financial measures, and may not calculated in the same manner, as that of other companies and, therefore, are unlikely to be comparable to similar measures presented by other companies. Rather, these non-GAAP financial measures are provided as a supplement to corresponding U.S. GAAP measures to provide additional information regarding the results of operations from management's perspective. Accordingly, non-GAAP financial measures should not be considered a substitute for, in isolation f superior to, the financial information prepared and presented in accordance with U.S. GAAP. All non-GAAP financial measures presented in this presentation are reconciled to their closest reported U.S. GAAP financial measures. Symbot recommends that investors review the reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures provided in the financial statement tables included in this presentation, and not rely on financial measure to evaluate its business.

Symbotic defines adjusted EBITDA, a non-GAAP financial measure, as GAAP net income (loss) excluding the following items: interest income; income taxes; depreciation and amortization of tangible and intangible assets; stock-based compensation; business combination transaction expenses; equity method investment; internal control remediation; business transformation costs; fair value adjustments on strategic investments; restructuring and related charges; and ot infrequent items that may arise from time to time. Symbotic defines free cash flow, a non-GAAP financial measure, as net cash provided by or used in operating activities less purchases of property and equipment and capitalization of inte software development costs. In addition to Symbotic's financial results determined in accordance with U.S. GAAP, Symbotic believes that adjusted EBITDA and free cash flow non-GAAP financial measures are useful in evaluating the per of Symbotic's business because they highlight trends in its core business.

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Reconciliation of Free Cash Flow

(in thousands)	Year Ended September 26, 2026	September 27, 2025	September 28, 2024
Net cash provided by (used in) operating activities	680,166	866,939	(58,077)
Purchases of property and equipment and capitalization of internal use software development costs	(84,244)	(79,030)	(44,374)
Free cash flow	595,922	787,909	(102,451)

Non-GAAP Financial Measures

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